#### Sex Matters: Gender and Mutual Funds\*

Alexandra Niessen
Department of Corporate Finance
University of Cologne
Tel. +49-(0)221-470-7878
e-mail: niessen@wiso.uni-koeln.de

Stefan Ruenzi
Department of Finance
University of Cologne
and
Centre for Financial Research (CFR) Cologne
Tel. +49-(0)221-470-6966
Fax. +49-(0)221-470-3992
e-mail: ruenzi@wiso.uni-koeln.de

This version, November 2005

### PRELIMINARY and INCOMPLETE COMMENTS WELCOME

JEL-Classification Codes: G23

Keywords: Mutual Funds; Gender; Performance; Fund Flows; Overconfidence

<sup>\*</sup>We have benefited from comments of Laura Starks, Elroy Dimson, Alexander Kempf, Dieter Hess and seminar participants at the University of Cologne. All errors are our own.

Sex Matters: Gender and Mutual Funds

Abstract

To shed some light on the sophisticated relationship between women, men and money, we investigate gender differences among US mutual fund managers. Based on

findings from the existing literature on gender differences, we hypothesize that female fund managers take less risk and follow less extreme investment styles that are more consistent over time. Furthermore, we expect female fund managers to be less overconfident and therefore to trade less. Our empirical results support all of these hypotheses. We then turn to the consequences that arise for investors and fund companies, but find no evidence that behavioral differences between female and male fund managers are reflected in fund performance. The more surprising appears our finding, that female managed funds have significantly lower inflows. As fund families earn their fee income on

to employ female fund managers despite their low fund flows. We find that firms with

their assets under management, we search for compensating incentives for fund families

a high probability of being sued for discrimination, i.e. large and well-established firms,

are most likely to employ women. Furthermore, female fund managers are more likely

to be employed in less conservative states of the U.S. We conclude with implications of

our findings for investors and fund management companies.

JEL-Classification Codes: G23

Keywords: Mutual Funds; Gender; Performance; Fund Flows; Overconfidence

#### 1 Introduction

It is a popular perceived notion that women and men are different. A recent bestseller even suggests that men are from Mars and women are from Venus.<sup>1</sup> This paper is concerned with gender differences in the mutual fund industry and the resulting consequences for investors and fund families. The mutual fund industry offers an ideal test setting to analyze gender differences, because the observed behavior is not biased by an artificial environment, i.e. an experimental setting. Furthermore, behavioral consequences are directly reflected in quantitative measures that can be easily used for statistical analysis.

In recent years, studies on investment styles and the success of fund managers with certain characteristics have caught a great deal of attention. For example, Chevalier and Ellison (1999b) and Ding and Wermers (2004) provide evidence that fund performance is positively correlated with manager education and experience. However, surprisingly little attention has been devoted to the influence of gender on fund management.<sup>2</sup> This is astonishing, given that a fund manager's gender is easily observable and Lewellen, Lease, and Schlarbaum (1977) report, that gender is one of the most important determinants of investment style. This paper attempts to fill this gap by offering the first comprehensive study on gender influences in the mutual fund industry. Our empirical study covers all single managed US equity mutual funds from 1994 – 2003. In this period, the share of female fund managers is stable at around 10%.

The rich empirical and experimental literature in psychology and finance allows us to deduct several new hypotheses on the investment behavior and performance of female and male fund managers. We start our analysis with an examination of behavioral differences between female and male fund managers.

<sup>&</sup>lt;sup>1</sup>John Gray: Men are from Mars, Women are from Venus, HarperCollins, 1998.

<sup>&</sup>lt;sup>2</sup>The only exception we are aware of is Atkinson, Baird, and Frye (2003) who examine several fund characteristics using a limited sample of fixed income funds.

Firstly, we expect female fund managers to follow less risky investment strategies. A multitude of studies show that women are more risk averse than men. However, we only find moderately less risky portfolios of female managers as compared to male managers. Specifically, idiosyncratic risk seems to be lower for female managers than for their male counterparts. This hints at trading styles of male managers that entail more active bets. Thus, in the second step we examine differences in investment style between female- and male-managed funds. We are able to support our hypothesis and find that women follow less extreme investment styles. Furthermore, their investment styles are more stable over time. Finally, we take a closer look at trading activity, arguing that the higher overconfidence generally documented for men should also be reflected in a higher turnover ratio of male-managed funds. This reasoning is supported by our empirical results.

These findings are relevant for fund investors, as the fund manager's gender is an easily observable information which can be used as an indication for the investment style of the fund. Furthermore, previous studies argue that investment styles and trading activity are correlated with fund performance (see Barber and Odean (2001) and Brown and Harlow (2004)). Therefore, we turn to the examination of the question whether gender differences concerning investment behavior of fund managers are also reflected in fund performance. However, using various risk-adjusted performance measures we do not find any significant differences in performance.

In the next step we turn to an examination of fund investors behavior. Understanding the behavior of its' investors is vital for fund companies, as their ultimate goal is to maximize inflows and eventually fee income. We analyze the influence of a fund manager's gender on net inflows. We find surprisingly strong evidence, that female managed funds have much lower inflows than male managed funds. The growth rate due to inflows of female managed funds is by 18% p.a. (on an absolute basis) less than that of male managed funds.

The question that arises from our findings is why a fund management company should employ women, if they have a negative influence on fund flows? We address this question by analyzing what determines whether a fund company employs female fund managers or not. We examine the location of a fund family as well as family characteristics as possible determinants. Firstly, regarding the influence of location, we find that fund companies are more likely to employ women if they are located in less conservative states of the U.S. Secondly, according to Bradford (2005), companies that are large and well-established are more likely to be sued for discrimination. Translated to the mutual fund industry, we would expect large and well-established fund management companies to be more likely to employ female fund managers, because these are exactly the kind of fund families most likely to be sued and to suffer great reputational losses. This reasoning is supported by our empirical results. A provocative interpretation of this finding would be that fund companies only employ as many female fund managers as needed to avoid lawsuits due to gender discrimination.

The paper proceeds as follows. In section II we give a short review of the related literature and derive our main hypothesis. Section III contains a description of our data and our main variables. We then present our empirical results on differences in the investment behavior between female and male managers, i.e. risk-taking, investment style and trading activity in Section IV. Resulting consequences of behavioral differences between female and male managers for investors and fund families are then analyzed in Section V. Section VI answers the question, what determines if a fund family employs female managers. Section VII concludes.

#### 2 Related Literature and Development of Hypotheses

In this section we review the related literature on behavioral differences between men an women. Based on the rich existing evidence from the psychological and finance literature we then develop 8 hypotheses that we test empirically in the following sections.

Our first empirical question is if there are any differences in risk-taking among fund managers that can be clearly related to their gender. Looking at the existing literature we have indeed reasons to assume that there are gender differences in risk taking. A meta-analysis of 150 studies conducted by Byrnes, Miller, and Schafer (1999) reports very consistent results for a higher risk aversion of women compared to men measured in different frameworks. These findings also hold in the area of financial risk. Balkin (2000) shows that within the context of making asset allocations for 401(k) retirement plans, women on average invest more risk averse than men. Similar results are reported by Jianakoplos and Bernasek (1998) who find that household holdings of risky assets are significantly lower for single women than single men. Using account data for over 35,000 households from a discount brokerage, Barber and Odean (2001) document that for all risk measures employed in their regressions (total risk, systematic and unsystematic risk as well as small firm risk) women tend to hold less risky positions than men within their common stock portfolios.

Since the majority of previous studies provides strong evidence that women are more risk averse than men our first hypothesis therefore reads:

#### Hypothesis 1: Female fund managers take less risk than their male counterparts.

Another important issue that is closely related to risk-taking behavior is the investment style a fund manager pursues. From an investor's point of view it is very important to know if gender differences in investment style exist among fund managers. Some investors might favor mutual funds with investment styles clustering around a broad market index whereas others prefer funds that take large active bets. As a survey conducted by Lewellen, Lease, and Schlarbaum (1977) reports that gender is the third most important determinant of investment style overriding even characteristics like occupation and educational background, the manager's gender could indeed provide information about a fund's investment style. Furthermore, Sunden and Surette (1998) and Jianakoplos and Bernasek (1998) confirm that

female investors allocate their assets significantly different from male investors. Cadsby and Maynes (2005) conclude from experimental testings that women tend to play more like another than men. We therefore expect that this will also be reflected in the extremity of their investment styles, i.e. that we find less extreme investment styles pursued by female fund managers. Hence, we formulate our second hypothesis:

### Hypothesis 2: Female fund managers follow less extreme investment styles than male fund managers.

Furthermore, Brown and Harlow (2004) provide evidence that more style-consistent funds tend to outperform less style-consistent funds. Investors should therefore be also concerned about the style consistency of the respective fund they put money in. Concerning gender differences in style variability, Powell (1988) suggests that female managers in other industries follow more consistent management styles than male managers over time. We expect this to be the case in the mutual fund industry, too. Thus, our third hypothesis reads:

## Hypothesis 3: Investment styles of female fund managers are more consistent over time than investment styles of male fund managers.

Our next hypothesis is concerned with gender differences in trading activity. Several empirical studies suggest that enhanced trading activity, i.e. a higher turnover ratio can hurt fund performance.<sup>3</sup> A negative relationship between turnover and fund performance appears, if fund managers are overconfident about their trading abilities. Excessive trading then leads to higher transaction costs that are not rewarded with higher fund returns. Therefore, it is important to know for an investor what causes a fund manager to trade and if her trading activity is creating value or not.

Previous studies provide evidence that the degree of overconfidence is higher for men than

<sup>&</sup>lt;sup>3</sup>See Carhart (1997), Barber and Odean (2001).

for women (see Barber and Odean (2001), Estes and Hosseini (1988) and Gysler, Kruse, and Schubert (2002)). In their study mentioned above, Barber and Odean (2001) find that men trade 45 percent more than women. This reduces their net returns by 2.65 percentage points p.a. They argue that gender differences in confidence are greatest for tasks in a masculine domain where feedback is ambiguous. As financial markets are clearly dominated by men and feedback on investment ability is not received immediately, we argue that the evaluation of fund managers offers a good framework to test if gender differences in overconfidence do exist. This leads us to our fourth hypothesis:

### Hypothesis 4: Female fund managers are less overconfident and therefore trade less than their male counterparts.

We now turn to the consequences that can result for an investor, if the above mentioned gender differences among fund managers exist. Our hypothesis regarding behavioral differences among male and female fund managers suggest that the latter take less risk and less extreme investment styles within their fund portfolios. Furthermore we hypothesize that female fund managers follow more consistent investment styles over time and trade less. From previous studies we know that these characteristics are positively related to fund performance.<sup>4</sup> If our hypotheses 3 and 4 hold, we would therefore expect female fund managers to outperform their male counterparts.

#### Hypothesis 5: Female fund managers perform better than male fund managers.

Fund management companies are ultimately interested in maximizing their fee income. Therefore, another important issue to consider are the determinants of net-inflows of new money. It is vital for the management of a fund company to know if there is any influence of a

<sup>&</sup>lt;sup>4</sup>See Brown and Harlow (2004), Carhart (1997).

fund manager's gender on net inflows. Looking on gender differences concerning fund flows, we refer to a previous study for fixed income funds conducted by Atkinson, Baird, and Frye (2003). In an univariate setting, they find that female managed funds experience significantly lower inflows. As they did not find any gender specific differences in performance, which could have been the most probable explanation for lower inflows, they argue that female fund managers are stereotyped as less skilled than male managers. Further evidence for this form of "think manager, think male"-stereotyping in a financial environment can be deducted from a survey of Wang (1994), who reports that sales representatives at brokerages spend more time on advising men than women, offer a wider variety of investments to men and try harder to acquire men as customers. Finally, findings of Oakley (2000) and Heilman, Martell, and Simon (1989) suggest that female managers in upper levels of organizations, i.e. CEOs, are often associated with inferior management skills as compared to male managers. Hence, we formulate our next hypothesis:

### Hypothesis 6: Female managed funds experience lower annual inflows than male managers.

¿From our sample we know, that the overall amount of female fund managers is low and remains at a 10%-level over the whole sample period. It is therefore an open question, why a fund family employs female managers obviously only to a certain amount. Hence, our final analysis is focused on the characteristics of a fund family that employs female managers. We argue that large and well-established families are generally more likely to employ women because they are more likely to be sued for discrimination. This view is supported by a study of Bradford (2005), indicating that large and visible firms are indeed more likely to be sued for discrimination. Furthermore, given their size, the potential reputational loss due to anti-discrimination lawsuits is also larger for them (see Bradford (2005) and Holzer (1996)). According to Bradford (2005) costs are especially high for lawsuits due to gender discrimination. A fund family should therefore be well interested in avoiding costs that arise from discrimination lawsuits. Therefore, our next hypothesis reads:

### Hypothesis 7: Large and well established fund families are more likely to employ female fund managers than other fund families.

Furthermore, we argue that sociodemografic factors also influence the decision of a fund family to employ women. Following Gornick (1999) we hypothesize that companies located in conservative states where the population is more prejudiced against the employment of women should be less likely to employ female managers. This is our final hypothesis:

# Hypothesis 8: Fund companies located in states of the US where the population is more prejudiced against the employment of women tend to have a lower share of female fund managers.

We will test these hypotheses using data for the US mutual fund market and the methodology described in the following section.

#### 3 Data

#### 3.1 Variable Construction

Our primary data source is the CRSP Survivorship Bias Free Mutual Fund Database.<sup>5</sup> This database covers U.S. open-end mutual funds and provides information on fund returns, fund management structures, total net assets, investment objectives, turnover rates, fee structures and other fund characteristics.

We focus on actively managed equity funds that invest more than 50% of their assets in stocks, excluding bond, money market and index funds. We use the ICDI objective codes identified by Standard & Poor's Fund Services to define the market segment in which a fund

<sup>&</sup>lt;sup>5</sup>Source: CRSP, Center for Research in Security Prices. Graduate School of Business, The University of Chicago. Used with permission. All rights reserved. For a more detailed description of the CRSP database, see Carhart (1997) and Elton, Gruber, and Blake (2001).

operates. This leaves us with 10 different equity fund segments. The ICDI classification is available from 1994 on. Our data ends in 2003. Therefore, our study covers the time period January 1994 to December 2003.

We aggregate all share classes of the same fund to avoid multiple counting. Although multiple share classes are listed as separate entries in the CRSP database, they are backed by the same portfolio of assets and have the same portfolio manager. Following the approach in Daniel, Grinblatt, Titman, and Wermers (1997), we identify classes by matching fund names and characteristics, such as fund management structure, turnover, and fund holdings in asset classes.

Bär, Kempf, and Ruenzi (2005) show that teams and single managed funds behave differently. Thus, we concentrate our analysis on single-managed funds and exclude all team-managed funds and funds for which CRSP gives multiple names from our analysis. This allows us to disentangle differences in fund behavior due to management structure (team- vs. single-managed) from differences that can be attributed to gender (female- vs. male-managed).

In the CRSP database there is no field indicating the gender of the fund's manager. However, the first name of the manager is usually given. Based on this information we identify the gender of the managers in our sample. Overall, we were able to identify the manager's gender for 99.39% of all funds. The Appendix provides further details pertaining to the gender identification process.

The performance of a fund is captured by its risk-adjusted abnormal returns. These are measured in several different ways. Specifically, we calculate Jensen's (1973) Alphas, Fama-French (1993) three-factor Alphas, and Carhart (1997) four-factor Alphas. We estimate the following regression equations using OLS to calculate these measures:

$$R_{i,m,t} - R_{f,m,t} = \alpha_{i,t} + \beta_{i,M,t} (R_{M,m,t} - R_{f,m,t}) + \varepsilon_{i,m,t}$$
 (1)

$$R_{i,m,t} - R_{f,m,t} = \alpha_{i,t}^{TF} + \beta_{i,M,t} (R_{M,m,t} - R_{f,m,t}) + \beta_{i,S,t} SMB_{m,t} + \beta_{i,H,t} HML_{m,t} + \varepsilon_{i,m,t}^{TF},$$
(2)

$$R_{i,m,t} - R_{f,m,t} = \alpha_{i,t}^{FF} + \beta_{i,M,t} (R_{M,m,t} - R_{f,m,t}) + \beta_{i,S,t} SMB_{m,t} + \beta_{i,H,t} HML_{m,t} + \beta_{i,MO,t} MOM_{m,t} + \varepsilon_{i,m,t}^{FF},$$
(3)

where  $R_{i,m,t} - R_{f,m,t}$  denotes fund i's excess return over the risk-free rate in month m of year t and  $R_{M,m,t} - R_{f,m,t}$  denotes a market segment's excess return over the risk-free rate, respectively.  $SMB_{m,t}$  is the return difference between small and large capitalization stocks,  $HML_{m,t}$  denotes the return difference between high and low book-to-market stocks and  $MOM_{m,t}$  is the return difference between stocks with high and low past returns in month m of year t. The estimated alphas,  $\hat{\alpha}_{i,t}$ ,  $\hat{\alpha}_{i,t}^{TF}$ , and  $\hat{\alpha}_{i,t}^{FF}$ , from (1)-(3) are our performance measures for fund i in year t. We also compute a modified version of the Treynor/Black (1973) appraisal ratio as additional performance measure. It is calculated by dividing the four-factor abnormal return by the standard deviation of the residuals of the four-factor regression:

$$AR_{i,t} = \frac{\hat{\alpha}_{i,t}^{FF}}{\sigma(\varepsilon_{i,m,t})}. (4)$$

To capture the risk-taking behavior of funds we construct four measures of fund risk. The first measure,  $TotalRisk_{i,t}$ , is given by fund i's monthly return standard deviation in year t. Total risk is split up in systematic risk and unsystematic risk. We follow Chevalier and Ellison (1999a) and measure a fund's systematic risk,  $SysRisk_{i,t}$ , by the factor loading

<sup>&</sup>lt;sup>6</sup>The market, the size, and the value portfolio were taken from Kenneth French's Web site: http://mba.tuck.dartmouth.edu/pages/faculty/ken.french, while the momentum factor was kindly provided by Mark Carhart.

on the market factor in model (1),  $\beta_{i,M,t}$ . The unsystematic risk component,  $UnsysRisk_{i,t}$ , is measured by the standard deviation of fund i's residual fund return,  $\sigma(\varepsilon_{i,m,t})$ , from (1).

Barber and Odean (2001) use the loading on the small-firm factor SMB as additional risk-measure, arguing that small firms tend to be riskier. We follow this approach and compute the beta loading on the Fama and French (1993) SMB factor,  $\beta_{i,S,t}$ , from the three-factor model (2) for each fund in each year as fourth risk measure. We denote this measure as  $SMBRisk_{i,t}$ .

To capture the style of a fund, we also compute the factor-weightings,  $FactorWeighting_{i,t}^f$ , on the other factors, where f = SMB, HML, and MOM, i.e.  $\hat{\beta}_{i,S,t}$ ,  $\hat{\beta}_{i,H,t}$ , and  $\hat{\beta}_{i,MO,t}$  from (3). Based on these factor weightings we calculate a style extremity measure,  $EM_{i,t}$ , for each fund i in each year t. According to Bär, Kempf, and Ruenzi (2005), the style extremity of a fund is reflected in unconventional high or low weightings on the SMB, HML, and MOM factor as compared to the average factor weightings calculated for each market segment and style factor for each year,  $StyleBenchmark_f$ . We calculate the absolute differences between fund factor weightings and the corresponding style benchmarks for each fund in each year. In order to make these differences homogeneous, we rescale them by the mean difference of the corresponding market segment in the respective year. This leaves us with three extremity values for each fund corresponding to the three style factors f = SMB, HML, and MOM:

$$EM_{i,t}^{f} = \frac{|(FactorWeighting_{f})_{i,t} - (StyleBenchmark_{f})_{i,t}^{k}|}{\frac{1}{N_{t}^{k}} \sum_{l=1}^{N_{t}^{k}} |(FactorWeighting_{f})_{l,t} - (StyleBenchmark_{f})_{l,t}^{k}|}$$

$$(5)$$

<sup>&</sup>lt;sup>7</sup>Alternatively, we also use the market factor loading from the three- and four-factor model and the respective standard deviation of the residuals from these models as our measures of the systematic and unsystematic risk, respectively. Results (not reported) are very similar. All results not reported in the paper are available from the authors upon request.

where k defines the corresponding market segment,  $N_t^k$  is the number of funds in this segment in year t and f represents the  $f^{th}$  factor. A higher value of  $EM^f$  for a fund corresponds to a more extreme factor weighting on factor f, i.e. to a more extreme style of this fund as compared to a (hypothetical) average fund in the respective segment. A typical fund with average extremity has, by construction, an extremity measure of 1 for each of the factors.

To get an aggregate measure of the extremity of each fund, we average the three individual factor extremity measures given by (5) on the fund level:

$$EM_{i,t} = \frac{1}{3} \sum_{f} EM_{i,t}^{f}.$$
(6)

Similarly as  $EM^f$ , the aggregate extremity measure, EM, of a fund with average overall style extremity is by definition 1. A higher value of EM indicates a more extreme style.

To analyze the style consistency of a fund, we employ the style variability measures developed in Bär, Kempf, and Ruenzi (2005). These measures capture a fund's style variability through time, based on its weightings on the SMB, HML, and MOM portfolios.<sup>8</sup> We use an absolute and a relative version of the style variability measures indicated by abs and rel. For the absolute style variability measures, we first calculate a style variability measure for each individual factor f based on the following equation:

 $<sup>^8</sup>$ Commonly used measures for style consistency are a fund's tracking error or the  $R^2$  (e.g. Brown and Harlow (2004)). The former can be estimated as the volatility of the difference between fund returns and those of a corresponding benchmark. The latter,  $R^2$ , captures the portion of a fund's variability that is explained by the variance of benchmark portfolios. When benchmarks are adequately specified, these variables can indicate a fund's active risk. However, they do not necessarily capture a fund's style variability through time. A low  $R^2$  as well as a high tracking error can result either from a constant investment strategy with a high level of unsystematic risk or from changing style bets.

$$SVM_{i}^{f}(abs) = \frac{STDev(FactorWeighting_{f})_{i}}{\frac{1}{N_{t}^{k}} \sum_{l=1}^{N_{t}^{k}} STDev(FactorWeighting_{f})_{l}}.$$
 (7)

 $SVM_i^f(abs)$  represents the absolute style variability of fund i with respect to a specific factor f. It is calculated as the rescaled standard deviation STDev of its factor loading f over time. Standard deviations are rescaled as to make them homogeneous across factors and market segments.

In a last step, the individual factor style variability measures,  $SVM^f$  are aggregated on the fund level to get a measure for the overall consistency of a fund's style over time.

$$SVM_i(abs) = \frac{1}{3} \sum_f SVM_i^f(abs). \tag{8}$$

Alternatively, we also measure a fund's style variation  $SVM_i^{rel}$  relative to the movements of a fund with average style characteristics StyleBenchmark, in the respective market segment k. This allows us to control for shifting style-characteristics over time of the whole market segment a fund belongs to. For each fund, SVM(rel) is calculated as the rescaled standard deviation, STDev, of the difference between each factor weighting f and the respective style benchmark:<sup>10</sup>

<sup>&</sup>lt;sup>9</sup>To calculate this measure, we proceed in two steps, similar to the computation of our extremity measure in the previous section. For each fund, we first compute the standard deviations of a fund's yearly factor weightings over time. We exclude funds that have less than 3 years of data and funds with a change of the manager's gender during the observation period of at least 3 years. In the second step, we rescale the results by the average standard deviation of the respective factor loading of all funds in the same market segment.

 $<sup>^{10}</sup>$ As  $SVM^f(abs)$ , this measure is also calculated in two steps. However, in this case we first compute the standard deviations of the difference between the individual fund factor weightings and the corresponding style benchmarks (as defined above). Accordingly, we rescale the results by the average standard deviation of this difference in the second step.

$$SVM_{i}^{f}(rel) = \frac{STDev\left((FactorWeighting_{f})_{i} - (StyleBenchmark_{f})^{k}\right)}{\frac{1}{N_{t}^{k}}\sum_{l=1}^{N_{t}^{k}}STDev\left((FactorWeighting_{f})_{l} - (StyleBenchmark_{f})^{k}\right)}. (9)$$

The overall relative style variability measure of a fund,  $SVM_i(rel)$ , is defined as the average style variability with respect to the three factors:

$$SVM_i(rel) = \frac{1}{3} \sum_f SVM_i^f(rel). \tag{10}$$

A higher value of the factor-individual as well as aggregate absolute (relative) style variability measures indicates a less consistent fund style over time (as compared to the style movements of a hypothetical fund with an average style variability in the same segment). A typical fund with average style variability has, by construction, a relative and absolute variability measure of 1. This is true for the factor-individual style-variability measures as well as for the aggregate style variability measures.

There are no data on real inflows of new money into individual funds contained in our database. Thus, we rely on the methodology suggested in Sirri and Tufano (1998) and calculate relative fund inflows by subtracting the internal growth of a fund due to the returns earned on assets under management,  $r_{i,t}$ , from the total growth rate of the fund's total net assets, TNA, under management:

$$Flow_{i,t} = \frac{TNA_{i,t} - TNA_{i,t-1}}{TNA_{i,t-1}} - r_{i,t},$$
(11)

where  $TNA_{i,t}$  is the size of fund i in year t measured in million USD.  $Flow_{i,t}$  implicitly assumes that all new money flows into the fund at the end of the period.<sup>11</sup>

Finally, we calculate two proxies for the political attitude of the people in the state a fund family is located. These proxies are calculated based on survey answers from the American National Election Studies Survey.<sup>12</sup> As a first proxy, we use the median degree of conservatism of all respondents in the state firm j is located in,  $MDCons_j$ , arguing that more conservative people are generally less favorable of the employment of women. As an alternative proxy we calculate the median attitude towards women liberation from that survey,  $MDWomLib_j$ . Details on the construction of these proxies can be found in the Appendix.

#### 3.2 Summary Statistics

Our final database contains 13,547 fund year observations, out of which 12,075 have a male manager and 1,472 have a female manager. Figure 1 graphs the total number of male and female managed funds as well as the percentage share of female managed funds over our sample period.

— Please insert Figure 1 approximately here —

While the total number of female managers increases slightly over time, the percentage of female managed mutual funds is low at around 10% in each year.

Table 1 reports summary statistics for various characteristics of male and female managed funds from our sample.

— Please insert TABLE 1 approximately here —

<sup>&</sup>lt;sup>11</sup>Our results are very similar if we assume that all flows occur at the beginning of the year. Furthermore, Ber and Ruenzi (2005) compare synthetic measures of funds inflows and actual fund inflows and show that (11) is a good proxy for actual inflows.

<sup>&</sup>lt;sup>12</sup>The National Election Studies, Center for Political Studies, University of Michigan. The ANES Guide to Public Opinion and Electoral Behavior (http://www.electionstudies.org/nesguide/nesguide.htm).

It gives some interesting indications for our further analysis. Firstly, female managers are responsible for smaller funds. The average size of a female-managed fund is 676.53 million USD, while the average size of a male-managed fund is 806.08 million USD. The mean age of the funds managed by male and female managers is similar (10.12 vs. 10.07 years). Regarding manager tenure, findings indicate that female managers have an average tenure of four years, while male's tenure is about five years. With respect to fees, we find no clear pattern. Funds with a female manager have on average slightly lower expense ratios. <sup>13</sup> In contrast, average load fees are nearly 0.5% higher for female managed funds than for male managed funds. All differences are significant at the 1%-level. However, all of these figures have to be interpreted cautiously, as they are univariate in nature. We now turn to a more detailed, multivariate examination of the probability of a fund with certain characteristics being female- or male-managed.

#### 4 Management Behavior of Female and Male Fund Managers

We start our empirical investigation by examining whether male and female managers manage their funds differently. Specifically we analyze differences in fund managers' behavior with respect to their risk-taking, their investment-style, and their trading activity.

#### 4.1 Risk-Taking

Our Hypothesis 1 states that female fund managers take less risk. We start by comparing the average risk taking of female and male fund managers in a univariate setting. We analyse total fund risk,  $TotalRisk_{i,t}$ , systematic risk,  $SysRisk_{i,t}$ , unsystematic risk  $UnsysRisk_{i,t}$  and small-firm risk,  $SMBRisk_{i,t}$  as defined in Section 3. Results are presented in Panel A of Table 2.

<sup>&</sup>lt;sup>13</sup>This might be due to lower management fees or lower trading costs. The data we have available does not allow us to disentangle these two effects.

#### — Please insert TABLE 2 approximately here —

Looking at total and systematic risk, we find that women take on average slightly less risk. However, the difference is not significant at conventional levels. In contrast, when analyzing small-firm risk and unsystematic risk, we find that women take significantly less risk. However, our findings so far only provide weak support for our Hypotheses 4. In a similar setting, Atkinson, Baird, and Frye (2003) also find no significant influence of gender on the risk taking of fixed-income fund managers. However, their and our hitherto presented findings are univariate. As we have shown earlier that fund characteristics between female and male managed funds differ (see Table 1), we have to control for these fund individual characteristics. Thus, we extend our examination, where we relate different measures of a fund's risk to its manager's gender and other potentially relevant fund characteristics by estimating the following multivariate regression:

$$FundRisk_{i,t} = \beta_1 (FemDummy)_{i,t} + \beta_2 (Age)_{i,t-1} + \beta_3 (Size)_{i,t-1}$$

$$+ \beta_4 (Turnover)_{i,t-1} + \sum_k \beta_k (Segment)_{i,t}$$

$$+ \sum_{y=1994}^{2003} \alpha_y \cdot D_y + \varepsilon_{i,t}$$

$$(12)$$

In this equation,  $FundRisk_{i,t}$  reflects one of our respective risk measures for fund i in year t.  $FemDummy_{i,t}$  is an indicator variable that equals one if the manager of the respective fund is female, and zero otherwise.  $Age_{i,t-1}$  and  $Size_{i,t-1}$  denote the logarithm of fund i's age in years and the logarithm of its total net assets in million USD (TNA), respectively.  $Turnover_{i,t-1}$  is fund i's yearly turnover rate. We include a set of segment and yearly dummy variables,  $Segment_{i,t}$  and  $D_y$ , to capture segment- and year-specific effects.

 $<sup>^{14}</sup>$ The difference in small-firm risk is only significant if we use the SMB-loading from the three factor model. It looses it's significance if we use the respective loading from a four-factor model instead (see Column 2 in Panel A of Table 3).

<sup>&</sup>lt;sup>15</sup>We lag these explanatory variables by one year to mitigate potential endogeneity problems.

They take on the value one, if a fund belongs to segment k in year t and if the observation is from year t, respectively, and zero otherwise. <sup>16</sup> Panel B of Table 2 summarizes the findings.

Again, we find only weak evidence that female mutual fund managers take less risk than their male counterparts. The coefficient of the female dummy is negative for all four performance measures analyzed, but its influence is only significant for small-firm risk and unsystematic risk. This confirms our univariate findings and again only provides weak support for our first hypothesis.

A possible explanation for the general weakness of the difference in risk-taking is that gender differences in risk aversion are mitigated by a professional framing in the mutual fund market. This explanation is put forward by Johnson and Powell (1994) who argue that findings of gender differences in risk-taking are deducted from non-managerial populations in which most individuals have no formal management education. These findings would not necessarily apply to managers. They conclude that in a managerial sub-population, women and men display similar risk propensity. As we investigate the behavior of male and female fund managers we assume that they have a similar professional background and work in a comparable environment and therefore can be defined as a managerial sub-population. Thus, according to Johnson and Powell (1994) there would be no large gender differences in risk taking among fund managers. Relating our results to the literature on the risk-taking behavior of female and male retail investors (Barber and Odean (2001)) we can indeed conclude that differences in financial risk-taking play a more important role in a non managerial population.

With respect to our explanatory variables, findings correspond to Chevalier and Ellison (1997), who report a negative relationship between fund age and risk. The influence of fund size is nonuniform and differs depending on the specific risk measure analyzed. Similar as Golec (1996) we also find that a fund's turnover ratio is positively correlated to its risk.

 $<sup>^{16}</sup>$ We chose the growth- and income- segment as base segment and the year 1994 as base year and therefore leave out the respective dummy variables. Our results do not hinge on this specific choice of the base segment and year.

Although we could only document weak evidence for differences with respect to various risk measures, the significant difference in unsystematic risk documented above is a hint that male managers pursue more active investment styles and that they take more active bets. We will examine differences in investment styles in the following section.

#### 4.2 Average Investment Style

We start our inquiry of differences in investment styles by comparing the average styles followed by female and male fund managers. We calculate yearly factor weightings,  $FactorWeighting_{i,t}^f$ , on the SMB, HML, and MOM portfolios and compare the average factor weightings between female and male fund managers. Results are presented in Panel A of Table 3.

— Please insert TABLE 3 approximately here —

We find no pronounced differences in average investment styles with respect to the three factors. While the loading on the SMB factor seems to be lower for female managers and the loadings on the HML and MOM factor are a little bit higher for female managers, only the difference with respect to the momentum factor is significant.

To explore the robustness of this result, we now examine the style characteristics of a difference portfolio: We compute the return difference between an equally weighted portfolio consisting of all female-managed funds (F) and one consisting of all male-managed funds (M). This difference (F-M) is then regressed on the four Carhart (1997) factor portfolios. The respective factor loadings of the female-managed, the male-managed, and the difference portfolio are presented in Panel B of Table 3. Our findings confirm the results from above. We find no significant factor loadings of the difference portfolio with the exception of the loading on the momentum-factor. However, this methodology still does not take into account fund-individual characteristics.

Thus, we extend our univariate examination by directly regressing a fund's factor weightings,  $FactorWeighting_{i,t}^f$ , on a female dummy, FemDummy, and other potentially relevant fund characteristics:

$$FactorWeighting_{i,t}^{f} = \beta_{1}(FemDummy)_{i,t} + \beta_{2}(Age)_{i,t-1}$$

$$+\beta_{3}(Size)_{i,t-1} + \beta_{4}(Turnover)_{i,t-1}$$

$$+\sum_{k}\beta_{k}(Segment) + \sum_{y=1994}^{2003}\alpha_{y} \cdot D_{y} + \varepsilon_{i,t}, \qquad (13)$$

where f denotes the index for the  $f^{th}$  factor portfolio, i.e. f = SMB, HML and MOM, respectively. Age, Size, and Turnover are defined as in (12). To capture segment- and year-specific effects we include a set of segment and yearly dummy variables,  $Segment_{i,t}$ , and  $D(y)_{i,t}$ . Results are presented in Panel C of Table 3.

Findings generally confirm our results from above. The loading on the SMB factor is marginally lower for female managed funds. The loading on the momentum factor is significantly higher for female managers. This effect is significant at the 5%-level. A possible explanation for this result is given by the following reasoning: A momentum strategy requires to buy past winners and to sell past losers. We argue that it might be easier for women than for men to not hold on to their losers too long. The tendency to hold on to losers too long is called disposition effect (Shefrin and Statman (1985)). A strong disposition effect can be driven by cognitive dissonance. Cognitive dissonance leads investors to overestimate the past performance of their stocks and thus prevents them from selling their losers. Blanton, Pelham, DeHart, and Carvallo (2001) show that overconfidence and cognitive dissonance are positively related. Taken together with the findings of Barber and Odean (2001) that men are more overconfident than women, this might explain why women are less prone to the disposition effect and eventually are more likely to follow momentum strategies.

There is no significant difference with respect to the HML factor. Overall, differences in average investment style are - with the notable exception of loadings on the momentum factor - very small.

However, note that these findings are with respect to average fund styles only. It is still possible, that the individual managers in one of the groups (male and female) take much more active style bets in opposite directions, an effect that might be canceled out when looking at average styles. To address this issue, we specifically examine the extremity of the styles of individual funds in the next section.

#### 4.3 Style Extremity

In the following analysis we test our Hypothesis 2 and examine whether female fund managers pursue less extreme investment styles than male managers. We start by comparing the average extremity of female and male managed funds. We analyze the individual factor extremity measures,  $EM^f$ , with f = SMB, HML and MOM as defined in (5) and the aggregate extremity measure, EM, as defined in (6). Results are presented in Panel A of Table 4.

— Please insert TABLE 4 approximately here —

The higher average EM for male-managed funds than for female managed funds in Column 2 suggests that men indeed follow more extreme investment styles. The difference is highly statistical significant. This finding confirms our expectation that female fund managers deviate less from their specific market benchmark than their male counterparts.

Columns 3 to 5 show the average deviation of female and male fund managers from the corresponding style benchmarks for each of the three factors separately. Our results not only hold for the aggregate level of factor deviations, but also for all of the three factors individually.

We now turn to a multivariate examination of style extremity. We relate a fund's style extremity to a female-dummy and various fund-specific characteristics:

$$EM_{i,t} = \beta_1 (FemDummy)_{i,t} + \beta_2 (Age)_{i,t-1}$$

$$+\beta_3 (Size)_{i,t-1} + \beta_4 (Turnover)_{i,t-1}$$

$$+\sum_k \beta_k (Segment) + \sum_{y=1994}^{2003} \alpha_y \cdot D_y + \varepsilon_{i,t}$$
(14)

The independent variables are the same as in model (13). Results are presented in Panel B of Table 4. We find a highly significant negative influence of the female dummy, confirming our univariate finding that women follow less extreme investment styles. Again, this finding holds for the aggregate style extremity measure, EM, (Column 2) as well as for the three individual style extremity measures,  $EM^f$ , (Columns 3-5). Overall, these results lend very strong and robust support in favor of our Hypothesis 2 that women follow less extreme investment styles.

#### 4.4 Style Consistency Over Time

In the next step we examine how stable investment styles of male and female managed funds are over time. This allows us to test our Hypotheses 3, according to which the investment style of women should be more consistent over time than that of men.

To compare the style consistency of funds with female or male fund managers, we employ our style variability measures, SVM(abs) and SVM(rel) as defined in (8) and (10), respectively. They capture a fund's style variability through time, based on its weightings on the SMB, HML, and MOM portfolios. Results are presented in Table 5.

— Please insert TABLE 5 approximately here —

Column 2 of Table 5 show the (absolute and relative) average style variability measures for female- and male-managed funds. SVM(abs) and SVM(rel) are significantly lower for funds with a female manager than for those with a male manager (0.79 versus 1.01 and 0.85 versus 1.01). We find that female fund managers, more than their male counterparts, hold on to their style decisions in absolute terms as well as in relation to the style movements of a typical fund with average style characteristics in the respective segment. This finding also holds for each of the three factors separately (Columns 3–5). We observe that female fund managers follow a significantly more consistent investment style in all of the three style dimensions, both in absolute terms as well as relative to a corresponding style benchmark. These results provide clear evidence in support of our Hypothesis 3 that the investment styles of female fund managers are more consistent over time than those of their male counterparts.

#### 4.5 Turnover

We now turn to the examination of our last behavioral hypotheses. According to Hypotheses 4 we expect female fund managers to be less overconfident and thus to trade less than male fund managers.

We use a fund's turnover ratio to measure the fund manager's trading activity. Univariate results of a comparison of the turnover ratios of male and female fund managers do indeed indicate that the turnover ratio of the latter is significantly higher than that of the first (see Panel A of Table 6).

— Please insert TABLE 6 approximately here —

To examine this difference in some more detail, we turn to a multivariate model. Nicolosi, Peng, and Zhu (2004) argue that previous performance might reinforce a manager's overconfidence and eventually trading activity. Therefore, we have to control for the influence of lagged performance. Furthermore, Fortin, Michelson, and Jordan-Wagner (1999)

find that manager tenure is negatively related to a fund's turnover ratio. Therefore, it is also included as explanatory variable. We relate a fund's annual turnover ratio to a female dummy and other potentially relevant fund characteristics using the following multivariate model:

$$Turnover_{i,t} = \beta_1 FemDummy_{i,t} + \beta_2 Age_{i,t-1} + \beta_3 Size_{i,t-1}$$

$$+\beta_4 Perf_{i,t-1} + \beta_5 MgerTenure_{i,t} +$$

$$+\sum_k \beta_k (Segment) + \sum_{y=1994}^{2003} \alpha_y \cdot D_y + \varepsilon_{i,t}$$
(15)

In this equation,  $Turnover_{i,t}$  is a fund's annual turnover ratio. Fund age,  $Age_{i,t-1}$ , and size,  $Size_{i,t-1}$ , are defined as in previous sections.  $Perf_{i,t-1}$  and  $MgerTenure_{i,t}$  denote lagged performance measured by the Carhart (1997) four-factor alpha and the tenure of fund i's manager in years, respectively. Finally, we include a set of segment and yearly dummy variables, Segment and D(y), to capture segment- and year-specific effects. Panel B of Table 6 summarizes the findings.

Our results confirm the univariate findings and show that female fund managers trade less than male fund managers. Although the coefficient is only significant at the 10%-level, the estimate for the influence of the female dummy is -0.09, indicating that female fund managers c.p. decrease the turnover ratio by an economically meaningful 9% p.a. This confirms our Hypothesis 4.

We also confirm findings of Fortin, Michelson, and Jordan-Wagner (1999) on the negative relationship between turnover ratio and manager tenure.

To sum up, we find convincing evidence of strong behavioral difference between male and female managers. Although differences in risk taking seem to be moderate, there are

<sup>&</sup>lt;sup>17</sup>Using one-factor alphas, three-factor alphas or the modified Appraisal Ratio as defined in Section 3 instead of the four-factor alpha as performance measure does not influence the results.

pronounced differences between the investment styles of women and men. Male managers tend to be more aggressive, which is reflected in more extreme investment styles that change rapidly over time. Furthermore, their trading activity is significantly larger than that of female fund managers. Taken together, our findings show that fund investors can generally use the manager's gender as a clear and easily observable indication for the styles followed by the fund.

Brown and Harlow (2004) argue that funds with a high style variability over time underperform funds with more stable styles. Furthermore, Barber and Odean (2001) find a significantly negative relationship between turnover and fund performance. Thus, based on the behavioral differences documented in this section, we would expect male managed funds to underperform female managed funds. Potential consequences of the behavioral differences documented on performance and fund flows are analyzed in the following section.

### 5 Consequences of Managers' Gender on Performance and Fund Flows

#### 5.1 Performance

We now turn to the examination of our Hypothesis 5. According to this hypothesis (and based on our findings on behavioral differences between female and male fund managers from the previous section) we expect male managers to underperform female managers. We start our examination with a portfolio approach, comparing the performance of portfolios consisting of female- and male-managed funds, respectively (Section 5.1.1). In the next step, we examine performance in a multivariate setting, relating fund performance to the manager's gender as well as other fund characteristics (Section 5.1.2). This allows for a cleaner test of the influence of a fund manager's gender on the manager's performance by correcting for the influence of other potential determinants of fund performance.

#### 5.1.1 Portfolio Evidence

Our first approach is to examine gender differences in the performance of fund portfolios with solely female and male managers, respectively. We measure fund performance by abnormal returns. We employ a one-factor market model, the Fama and French (1993) three-factor model and the Carhart (1997) four-factor model as described in Section 3. At the end of each year, we sort all funds according to their manager's gender into a female-managed fund portfolio (F) and a male-managed fund portfolio (M). For each portfolio we compute a return time series by equally weighting the funds' returns in each group. To examine potential gender specific performance differences, we analyze a portfolio that is constructed by subtracting male-managed fund portfolio returns from female-managed fund portfolio returns (F-M). We examine abnormal returns before as well as after subtracting expenses. Returns before expenses better assess the actual investment ability of a fund manager, whereas mutual fund investors are ultimately interested in returns after expenses. Table 7 summarizes our results.

#### — Please insert TABLE 7 approximately here —

We find that the female as well as the male managed fund portfolio generally generates negative abnormal returns even before expenses (Panel A). The only exception is the abnormal return from a one-factor market model for the portfolio of female fund managers, where the abnormal return is slightly positive. However, none of the abnormal returns is significantly different from zero on a before expenses basis. When comparing the portfolio of female-managed funds to the one with male managers, we find no statistically significant difference. This runs counter to our hypothesis that female fund managers outperform male managers.

Looking at abnormal returns after expenses (Panel B) we now find negative alphas for the female and the male manager portfolio, irrespective of which model we use. Applying the three- and four-factor model, the abnormal returns for both groups are significant at the 5% and 10% level, respectively. Again, the abnormal return of the difference portfolio F–M is not statistically significant. To confirm this finding, we extend our analysis to a multivariate regression framework.

#### 5.1.2 Multivariate Regression Evidence

The following approach examines the management-performance relation at the individual fund level rather than at the fund portfolio level. It enables us to control for fund characteristics in which female- and male-managed funds differ and that are possibly related to fund performance. To analyze the influence of the manager-gender on fund performance, we estimate the following regression:

$$Perf_{i,t} = \beta_1 (FemDummy)_{i,t} + \beta_2 (Perf)_{i,t-1} + \beta_3 (Age)_{i,t-1} + \beta_4 (Size)_{i,t-1}$$
$$+\beta_5 (Expenses)_{i,t-1} + \sum_k \beta_k (Segment) + \sum_{t=1994}^{2003} \alpha_t \cdot D_t + \varepsilon_{i,t}$$
(16)

In this equation,  $Perf_{i,t}$ , is the performance of fund i in year t. It is measured by abnormal returns from the one-, three- and four-factor model. Additionally, we also analyze an extended version of the Appraisal Ratio of Treynor and Black (1973),  $AR_{i,t}$ , as defined in (4). Performance is related to a female dummy,  $FemDummy_{i,t}$ , and other potentially relevant characteristics like age, size, and turnover (as defined in the previous sections).  $Expenses_{i,t-1}$  denotes the fund's yearly total expense ratio. To control for segment- and year-specific effects, (16) also includes segment- and time dummies. Results are presented in Table 8.

— Please insert TABLE 8 approximately here —

Like in our portfolio analysis, there is no significant difference due to the manager's gender for the alpha measures (Column 2–4). The influence of the female dummy is never significant at conventional levels.

Findings from Section 4.1 suggest that female fund managers take significantly lower levels of unsystematic risk. To take into account the effect of unsystematic risk, we use the Appraisal Ratio as defined above as alternative performance measures. Results are presented in Column 5. Consistent with our earlier findings, we do not find any significant influence of a fund manager's gender on fund performance.

Overall, our findings suggest that albeit female and male fund managers differ in terms of investment behavior, they do not differ systematically in their performance.<sup>18</sup>

#### **5.2** Flow

In order to examine the effect of a manager's gender on inflows of new money we now turn to the analysis of Hypothesis 6. According to this hypothesis we expect stereotyping of fund investors to cause female managed funds to have lower inflows, because many investors may think women are worse than men when it comes to managing money (see Section 2).

To get a first idea about differences in fund flows we examine univariate differences in a fund's relative net inflows between female and male managed funds. Results are presented in Panel A of Table 9.

— Please insert TABLE 9 approximately here —

Findings indicate, that female-managed funds have lower net-inflows than male-managed funds. While the first have annual inflows of 15%, the latter have nearly double the inflows (29% p.a.). The difference is statistically significant at the 1%-level. This lends first supportive evidence in favor of our Hypothesis 6.

<sup>&</sup>lt;sup>18</sup>Atkinson, Baird, and Frye (2003) report a similar finding for their sample of fixed income funds.

As fund flows are related to many other charcteristics besides gender, we now turn to the examination of fund inflows in a multivariate setting. We relate inflows of new money into the fund to a female dummy and several characteristics that have proven to influence fund inflows. Specifically, we have to control for the influence of past performance on fund inflows. Ippolito (1992) has shown, that past performance has a nonlinear impact on fund inflows. Thus, we use two alternative models suggested in the literature to capture this non-linearity. Firstly, we follow Barber, Odean, and Zheng (2004) and Ruenzi (2005) and estimate a quadratic performance flow relationship:

$$Flow_{i,t} = \beta_{1}(FemDummy)_{i,t} + \beta_{2}(Flow)_{i,t-1} + \beta_{3}(PerfRank)_{i,t-1}\beta_{4}(PerfRank)_{i,t-1}^{2} + \beta_{5}(Risk)_{i,t-1} + \beta_{6}(Age)_{i,t-1} + \beta_{7}(Size)_{i,t-1} + \beta_{8}(Turnover)_{i,t-1} + \beta_{9}(Fees)_{i,t-1} + \beta_{10}(SegmentFlow)_{i,t} + \beta_{11}(FamilySize)_{i,t-1} + \beta_{12}(FamilyAge)_{i,t-1} + \beta_{13}(FamilyFlow)_{i,t} + \sum_{y=1994}^{2003} \alpha_{y} \cdot D_{y} + \varepsilon_{i,t}$$
 (17)

To capture the influence of the manager's gender on a fund's relativenet inflows,  $Flow_{i,t}$ , we use a female dummy, FemDummy, as explanatory variable. Besides, we control for the influence of several other variables that are used in the literature:  $Flow_{i,t-1}$  are the lagged inflows of fund i.<sup>19</sup> We use the lagged return-rank of a fund in its segment,  $PerfRank_{i,t-1}$ , and the square of the past performance rank to capture the nonlinear performance-flow relationship.<sup>20</sup> We also control for the influence of fund risk,  $Risk_{i,t-1}$ , measured by the return standard deviation. We include fund age, size, and turnover. They are defined in

<sup>&</sup>lt;sup>19</sup>Patel, Zeckhauser, and Hendricks (1991) find a positive influence of lagged inflows on actual inflows and argue that this might be due to fund investors being subject to a status-quo bias. This bias leads them to repeatedly buy the same fund which eventually leads to positive autocorrelation of fund flows (see Kempf and Ruenzi (2006)).

<sup>&</sup>lt;sup>20</sup>We use ranks based on returns as Patel, Zeckhauser, and Hendricks (1991) have shown, that ordinal performance measures can explain fund inflows much better than cardinal measures. Ranks are calculated based on raw returns for each year and segment separately and are distributed between 0 and 1. Instead of using ranks based on raw returns, we also use ranks based on other performance measures like the three- or four-factor alpha. Results (not reported) are very similar.

the same way as in the previous regressions.  $Fees_{i,t-1}$  is defined as the sum of the yearly total expense ratio and  $\frac{1}{7}$  of the total load fees.<sup>21</sup> To capture family-specific effects, we include family size,  $FamilySize_{i,t-1}$ , the age of the fund's family,  $FamilyAge_{i,t-1}$ , and the relative inflows into the fund's family (net of the funds own inflows),  $FamilyFlow_{i,t}$ , in our regressions. To control for factors affecting inflows of new money into the whole segment the fund belongs to, we also add the growth rate due to inflows of the respective market segment,  $SegmentFlow_{i,t}$ . We also add a set of yearly dummies as defined in previous regressions.

We estimate (17) using a pooled regression approach as well as Fama and MacBeth (1973) regressions. Estimation results are presented in Columns 2 and 4 of Panel B of Table 9.

Our findings confirm our univariate results and suggest, that net inflows of a female managed fund are significantly lower than those of a male managed fund.<sup>22</sup> The estimate for the influence of the female dummy is highly economically significant: a female managed fund grows by 17% p.a. less than a comparable fund that is managed by a male fund manager. This result remains very stable, irrespective of whether we use Fama and MacBeth (1973) regressions (Column 2) or pooled regressions (Column 4). This lends surprisingly strong support for Hypothesis 9.

Regarding our results on the influence of the control variables, we find evidence for a convex performance-flow relationship as indicated by the significantly positive influence of the squared performance rank. This result and the influence of the other control variables are generally in line with results reported in the literature (see, e.g., Sirri and Tufano (1998) and Ruenzi (2005)).

As an alternative approach we use the piecewise-linear regression approach suggested in Sirri and Tufano (1998) to capture the convexity of the performance-flow relationship in order to assess the robustness of our surprisingly strong finding. Therefore, we

<sup>&</sup>lt;sup>21</sup>This measure for the total fee burden is suggested in Sirri and Tufano (1998). They assume an average holding period of fund investors of 7 years.

<sup>&</sup>lt;sup>22</sup>A similar (univariate) finding is reported in Atkinson, Baird, and Frye (2003) for fixed income funds.

replace  $PerfRank_{i,t-1}$  and  $PerfRank_{i,t-1}^2$  by the piecewise linear regression coefficients  $Quintile1_{i,t-1}$  for the lowest performance quintile,  $Quintile2 - 4_{i,t-1}$  for the three middle quintiles grouped together and  $Quintile5_{i,t-1}$  for the top quintile.<sup>23</sup> This methodology allows to estimate distinct slope coefficients for different performance fractiles. Results are presented in Columns 3 and 5 of Panel B of Table 9 and confirm our earlier findings of a convex performance-flow relationship.

The estimates for the influence of the female dummy are not substantially affected by the modelling technique. Depending on how we model the convexity of the performance flow relationship, results still indicate that female-managed funds have relative inflows that are by 17-18% p.a. lower than those of male-managed funds. This re-confirms our earlier findings and lends further support in favor of Hypothesis 6.

The most pronounced difference between female- and male managed funds in Table 1 is with respect to assets under management that are much smaller in female managed funds. At the same time, the influence of fund size on fund inflows is very strong. To further analyze the stability of our result, we want to make sure that we also capture possible non-linearities of the influence of size on fund flows that might have been reflected by the influence of the female dummy (which could possibly just capture a 'small-fund effect'). Thus, we rerun our regression introducing fund size to the power of two and three as explanatory variables. Results (not reported) on the influence of the female dummy remain very similar. Hypothesis 6 is still strongly supported.

As a fund management company is ultimately interested in net-inflows of new money, this finding could also explain why the proportion of female fund managers remains low over our whole sample period. Although they deliver similar performance than their male

<sup>&</sup>lt;sup>23</sup>The piecewise linear regression coefficients are calculated according to the following definitions:  $Quintile1_{i,t-1} = \min(PerfRank_{i,t-1}, 0.2), \ Quintile2 - 4_{i,t-1} = \min(PerfRank_{i,t-1} - Quintile1_{i,t-1}, 0.6)$  and  $Quintile5_{i,t-1} = PerfRank_{i,t-1} - (Quintile1_{i,t-1} + Quintile2 - 4_{i,t-1})$ . Results (not reported) are very similar if we model a distinct slope coefficient for each of the five performance quintiles instead of grouping the three middle quintiles together.

counterparts, female fund managers are not hired as regularly because they seem to generate significantly lower inflows.

#### 6 Who Employs Women?

Based on the previous results on significantly lower inflows into female managed funds, one could argue that even the small share of about 10% female fund managers is still surprisingly high. Why should a fund management company employ women at all, if they do not generate superior returns but have profoundly lower inflows?

Based on Hypothesis 7, we expect that women are mainly employed by families that are large and well-established, because these are more likely be sued in anti-discrimination lawsuits and also have a higher reputational capital at stake. Using a fund family's age as proxy for its reputation and its total assets under management in all equity funds offered by the family as a proxy for its size, we expect a positive influence of both measures on the likelihood that this family employs women.<sup>24</sup> We examine the determinants of the likelihood of the existence of any female fund manager within a fund family j in year t,  $Prob(FemMger)_{j,t}$ , using the following logit model:

$$Prob(FemMger)_{j,t} = F\Big[\beta_1(FamAge)_{j,t-1} + \beta_2(FamTNA)_{j,t-1} + \beta_3(AvrgeFundSize)_{j,t-1} + \beta_4(AvrgeFundAge)_{j,t-1} + \sum_k \beta_k(FamSegment)_{j,t}^k + \sum_{y=1994}^{2003} \alpha_y \cdot D_y\Big]$$

$$(18)$$

In this regression,  $FamAge_{j,t-1}$  and  $FamTNA_{j,t-1}$  denote the logarithm of the age of the family in years and the size of the family, measured by the logarithm of the total assets

<sup>&</sup>lt;sup>24</sup>Alternatively, we also use the number of equity funds offered by the family as a proxy for its size. Results (not reported) are very similar.

under management of all equity funds within the family, respectively. As there are significant differences in the characteristics of funds managed by men and women, we add average fund characteristics of the funds within the family as additional independent variables:  $AvrgeFundSize_{j,t-1}$  and  $AvrgeFundAge_{j,t-1}$  denote the logarithm of the mean size in millions of assets under management and of the mean age in years of all equity funds in the family. We control for the segments the fund family is doing business in by adding  $FamSegment_{j,t}^k$ , the share of funds family j offers in segment k. Finally, we add a set of yearly dummies,  $D_y$ , to control for year-specific effects. Table 10 summarizes the results.

#### — Please insert TABLE 10 approximately here —

We find a significantly positive influence of the age of the family on the likelihood of women being employed in this family (Columns 2–5). The influence of the size of the family is also significantly positive.<sup>25</sup> This lends strong support to our Hypothesis 7 that large and well-established families are more likely to employ women, because their risk of being sued for discrimination is larger and their reputational capital at stake is higher.

In a final step we examine whether socio-demographic characteristics of a fund company's location matter for the employment of women. According to Hypothesis 8, we expect fund families located in regions whose population is less favourable of the employment of women to be less likely to employ female fund managers. Therefore, we add  $MDCons_j$  and  $MDWomLib_j$  as measures for the conservatism and the attitude towards women liberation in the state fund family j is located in to (18).<sup>26</sup> Results are presented in Columns 3–5 of Table 10. Irrespective of whether we include only one of the proxies (Columns 3 and 4) or both of them simultaneously (Column 5), we always find a highly significant influence in the expected direction:  $MDCons_j$  influences the likelihood of the employment of women negatively, while  $MDWomLib_j$  has a positive influence. Fund companies located in con-

<sup>&</sup>lt;sup>25</sup>Naturally, the age and size of a family are highly positively correlated, which leads to potential problems of multi-collinearity. Even in this case one still gets consistent and unbiased estimators. However, standard errors will be high and it is therefore harder to get significant results.

<sup>&</sup>lt;sup>26</sup>These proxies are described in more detail in Section 3.

servative states and states with a negative attitude towards women liberation employ less women. This is strong evidence in support of our last Hypothesis 8.

Taken together, women are mainly employed by those fund families most likely to be sued for discrimination. Furthermore, the location of the fund family matters for the employment of women. Fund families located in less conservative states and in states with a more positive attitude towards the employment of women are considerably more likely to employ women than fund families in other states of the U.S.

#### 7 Conclusion

While we can not confirm whether women are from Venus, and men are from Mars, our study at least shows that male and female fund managers are not very similar. We document several important differences in the way they manage their portfolios and analyze consequences for fund performance and inflows.

Firstly, women seem to take less risk. Specifically, we find that women take less unsystematic risk and less small firm risk, while overall return risk does not differ systematically. This finding slightly differs from findings for individual investors, where more pronounced differences in risk taking are documented (Barber and Odean (2001)). An explanation for this finding is that women in a managerial sub-population often behave very similar to men (Johnson and Powell (1994)). However, the significantly higher idiosyncratic risk of male fund managers we document hints at more active trading strategies as compared to female fund managers.

This reasoning is confirmed by our examination of investment styles. Woman follow significantly less extreme investment styles, as reflected by factor loadings closer to the average fund in their respective segment than those of male managers. Furthermore, their styles are more stable over time. Finally, we find that male managers trade more actively, which is reflected in a significantly higher turnover ratio as compared to female managers.

A higher turnover ratio is regularly interpreted as an indication of overconfidence (Barber and Odean (2001)).

Overall, our findings on behavioral differences between male and female managers suggest, that investors preferring moderate and stable investment styles should invest in female managed funds, while more daring investors interested in funds that take more active bets should choose male managed funds.

However, fund investors are ultimately mainly concerned about performance. According to Brown and Harlow (2004) less stable investment styles lead to inferior performance. Nevertheless, we do not find any significant differences in abnormal returns between female-and male-managed funds. This indicates that the market for fund managers is efficient in the sense that it is not possible to find superior managers by just looking at an obvious characteristic like the manager's gender.

While investors are directly interested in performance, fund management companies care more about inflows of money. Our examination of the influence of gender on inflows shows that female-managed funds grow by a surprisingly large 18% p.a. less (on an absolute basis) than comparable male-managed funds. A possible reason for this strong effect is that many investors consider women as less able to manage money. Our finding of significant lower inflows of female managed funds is also a likely explanation why we only see about 10% female-managed funds at all.

Given the comparable performance of female and male managers, the strong negative flow effect raises the provocative question, why fund families employ women at all for the management of their funds? We argue that not employing women at all entails the threat of being sued for discrimination. We do indeed find that those firms most likely to be sued, i.e. large and well-established fund companies, are also most likely to employ women. Finally, we also show that location matters for the employment of women. Fund families located in states of the U.S. with a generally less favorable attitude towards the employment of women are also less likely to employ women as fund managers.

One possible implication of our study is that fund companies should invest more in investor education. Investors should be taught that female-managed funds do not underperform and that they usually show investment styles which are less extreme and more stable, characteristics many investors might prefer to the more aggressive investment styles of male managers.

Overall, this study provides the first comprehensive examination of gender effects in the mutual fund industry. Our results have important implications for fund managers as well as fund companies.

## **Appendix**

## Gender Classification

To identify a fund manager's gender we first extract the manager's first name from the CRSP database. From a list published by the U.S. Social Security Administration (SSA) that contains the most popular first names by gender for the last 10 decades we get 2,179 different male and 2,515 different female first names that also account for differences in spelling.<sup>27</sup> We then match this list with the first names taken from the CRSP database and thereby classify most of the managers as male or female. Remaining names are those we could not clearly classify as male or female, i.e. foreign names or ambiguous names. We were able to identify most of the foreign names by asking students from the respective country. Finally, we identify fund managers' gender by several internet sources like the fund prospectus, press releases or photographs that reveal their gender. This leaves us with an identification rate of 99,39%.

## Construction of Conservatism and Women Liberation Proxies

Our proxy for the degree of conservatism in a certain state of the US is constructed from the American National Election Survey 1948 - 2002 Cumulative Data File. This survey is conducted to get an impression of the public opinion towards different topics and contains two questions that are of interest for our analysis, the degree of conservatism and the attitude towards women liberation. These questions have to be answered with a so called "feeling thermometer". Thermometer questions are introduced as follows:

"We'd also like to get your feelings about some groups in American society. When I read the name of a group, we'd like you to rate it with what we call

<sup>&</sup>lt;sup>27</sup>First names that appeared for both sexes have been excluded from the SSA-List. For further information see http://www.ssa.gov.

<sup>&</sup>lt;sup>28</sup>The National Election Studies, Center for Political Studies, University of Michigan. The ANES Guide to Public Opinion and Electoral Behavior (http://www.electionstudies.org/nesguide/nesguide.htm). Any opinion, findings and conclusions or recommendations expressed in this paper are those of the authors and do no necessarily reflect those of the funding agencies of the survey.

a feeling thermometer. Ratings between 50 degrees-100 degrees mean that you feel favorably and warm toward the group; ratings between 0 and 50 degrees mean that you don't feel favorably towards the group and that you don't care too much for that group. If you don't feel particularly warm or cold toward a group you would rate them at 50 degrees. If we come to a group you don't know much about, just tell me and we'll move on to the next one."

We extract answers from the conservatives-thermometer and the women's movement-feeling thermometer that were given during our sample period from 1994 - 2002. The survey also contains the state where the respective respondent grew up, so that we can construct a table with the median answer to the respective question that was given by all respondents from a certain state of the US during our sample period.

This list is matched with our sample of fund families. To identify the geographical location of a fund family's headquarter, we use a list provided by Jerry Parwada (University of Sydney). Missing addresses of fund families that we did not find in this list have been hand collected from several internet resources.

Now we can match the degree of conservatism/ attitude towards women movement of the respective state taken from ANES with the fund family's location, by identifying the state where the headquarter of the fund family is located.

<sup>&</sup>lt;sup>29</sup>We are not able to cover the last year of our sample period, 2003, as no data is available from the survey for this period yet. Furthermore, we exluded answers given to a female interviewer to preclude a potential social desirability bias (see Richman, Kiesler, Weisband, and Drasgow (1999)).

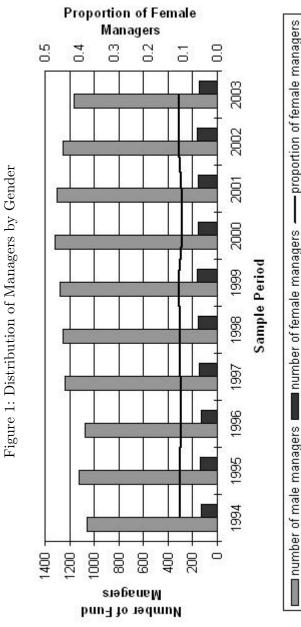
## References

- Atkinson, S. M., S. B. Baird, and M. B. Frye, 2003, "Do Female Mutual Fund Managers Manage Differently?," *Journal of Financial Research*, 26, 1–18.
- Balkin, D. B., 2000, "Gender Effects on Employee Participation and Investment Behavior with 401(K) Retirement Plans," Working Paper.
- Bär, M., A. Kempf, and S. Ruenzi, 2005, "Determinants and Consequences of Team Management in the Mutual Fund Industry," Working Paper.
- Barber, B. M., and T. Odean, 2001, "Boys Will Be Boys: Gender, Overconfidence, And Common Stock Investment," *The Quarterly Journal of Economics*, 1, 261–292.
- Barber, B. M., T. Odean, and L. Zheng, 2004, "Out of Sight, Out of Mind: The Effects of Expenses on Mutual Fund Flows," *Journal of Business*, forthcoming.
- Ber, S., and S. Ruenzi, 2005, "On the Usability of Synthetic Measures of Mutual Fund Net-Flows: A Note," Working Paper.
- Blanton, H., B. W. Pelham, T. DeHart, and M. Carvallo, 2001, "Overconfidence as Dissonance Reduction," *Journal of Experimental Social Psychology*, 37, 373–385.
- Bradford, W. D., 2005, "Discrimination, Legal Costs and Reputational Costs," Working Paper.
- Brown, K. C., and W. Harlow, 2004, "Staying the Course: Performance Persistence and the Role of Investment Style Consistency in Professional Asset Management," Working Paper.
- Byrnes, J. P., D. C. Miller, and W. D. Schafer, 1999, "Gender Differences in Risk Taking: A Meta-Analysis," *Psychological Bulletin*, 125, 367–383.

- Cadsby, C. B., and E. Maynes, 2005, "Gender, Risk Aversion, and the Drawing Power of Equilibrium in an Experimental Corporate Takeover Game," *Journal of Economic Behavior and Organization*, 56, 39–59.
- Carhart, M. M., 1997, "On Persistence in Mutual Fund Performance," *Journal of Finance*, 52, 57–82.
- Chevalier, J., and G. Ellison, 1997, "Risk Taking by Mutual Funds as a Response to Incentives," *Journal of Political Economy*, 105, 1167–1200.
- ———, 1999a, "Are Some Mutual Fund Managers Better Than Others? Cross-Sectional Patterns in Behavior and Performance," *Journal of Finance*, 54, 875–899.
- ———, 1999b, "Career Concerns of Mutual Fund Managers," Quarterly Journal of Economics, 114, 389–432.
- Daniel, K., M. Grinblatt, S. Titman, and R. Wermers, 1997, "Measuring Mutual Fund Performance With Characteristic-Based Benchmarks," *Journal of Finance*, 52, 1035– 1058.
- Ding, B., and R. Wermers, 2004, "The Performance and Risk-Taking Behavior of Mutual Fund Managers and the Role of Fund Directors," Working Paper.
- Elton, E. J., M. J. Gruber, and C. R. Blake, 2001, "A First Look at the Accuracy of the CRSP Mutual Fund Database and a Comparison of the CRSP and Morningstar Mutual Fund Databases," *Journal of Finance*, 56, 2415–2430.
- Estes, R., and J. Hosseini, 1988, "The Gender Gap on Wall Street: An Empirical Analysis of Confidence in Investment Decision Making," *The Journal of Psychology*, 122, 577–590.
- Fama, E. F., and K. R. French, 1993, "Common Risk Factors in the Return on Bonds and Stocks," *Journal of Financial Economics*, 33, 3–53.
- Fama, E. F., and J. MacBeth, 1973, "Risk, Return and Equilibrium: Empirical Tests," Journal of Political Economy, pp. 607–636.

- Fortin, R., S. Michelson, and J. Jordan-Wagner, 1999, "Does Mutual Fund Manager Tenure Matter?," *Journal of Financial Planning*, 12, 8–13.
- Golec, J. H., 1996, "The Effects of Mutual Fund Managers' Characteristics on Their Portfolio Performance, Risk and Fees," *Financial Services Review*, 5, 133–148.
- Gornick, J. C., 1999, "Gender Equality in the Labour Market: Women's Employment and Earnings," Working Paper.
- Gysler, M., J. B. Kruse, and R. Schubert, 2002, "Ambiguity and Gender Differences in Financial Decision Making: An Experimental Examination of Competence and Confidence Effects," Working Paper.
- Heilman, M., R. Martell, and M. Simon, 1989, "Has Anything Changed? Current Characterizations of Men, Women, and Managers," *Journal of Applied Psychology*, 74, 935–942.
- Holzer, H. J., 1996, "Employer Hiring Decisions and Antidiscrimination Policy," Working Paper.
- Ippolito, R. A., 1992, "Consumer Reaction to Measures of Poor Quality: Evidence from the Mutual Fund Industry," *Journal of Law and Economics*, 35, 45–70.
- Jianakoplos, N. A., and A. Bernasek, 1998, "Are Women More Risk Averse?," Economic Inquiry, XXXVI, 620–630.
- Johnson, J., and P. Powell, 1994, "Decision Making, Risk and Gender: Are Managers Different?," *British Journal of Management*, 5, 123–138.
- Kempf, A., and S. Ruenzi, 2006, "Status Quo Bias and the Number of Alternatives An Empirical Illustration from the Mutual Fund Industry," *Journal of Behavioral Finance*, forthcoming.
- Lewellen, A., R. Lease, and G. Schlarbaum, 1977, "Patterns of Investment Strategy and Behavior Among Individual Investors," *The Journal of Business*, 50, 296–333.

- Nicolosi, G., L. Peng, and N. Zhu, 2004, "Do Individual Investors Learn from Their Trading Experience?," Working Paper.
- Oakley, J., 2000, "Gender-Based Barriers to Senior Management Positions: Understanding the Scarcity of Female CEOs," *Journal of Business Ethics*, 27, 321–334.
- Patel, J., R. Zeckhauser, and D. Hendricks, 1991, "The Rationality Sruggle: Illustrations from Financial Markets," *American Economic Review*, 81, 232–236.
- Powell, G., 1988, Women and Men in Management. Sage, CA.
- Richman, W. L., S. Kiesler, S. Weisband, and F. Drasgow, 1999, "A Meta-Analytic Study of Social Desirability Distortion in Computer-Administered Questionnaires, Traditional Questionnaires, and Interviews," *Journal of Applied Psychology*, 84, 754–775.
- Ruenzi, S., 2005, "Mutual Fund Growth in Standard and Specialist Segments," Working Paper.
- Shefrin, H., and M. Statman, 1985, "The Disposition to Sell Winners Too Early and Ride Losers Too Long: Theory and Evidence," *Journal of Finance*, 40(3), 777–790.
- Sirri, E. R., and P. Tufano, 1998, "Costly Search and Mutual Fund Flows," *Journal of Finance*, 53, 1589–1622.
- Sunden, A. E., and B. J. Surette, 1998, "Gender Differences in the Allocation of Assets in Retirement Savings Plans," *American Economic Review*, 88, 207–221.
- Treynor, J., and F. Black, 1973, "How to Use Security Analysis to Improve Portfolio Selection," *Journal of Business*, pp. 66–86.
- Wang, P., 1994, "Brokers Still Treat Men Better Than Women.," Money, 23, 108–110.



mumber of male managers mumber of female managers —proportion of female managers

Table 1: Average Fund Characteristics

	Female Manager	Male Manager	Difference
Fund Size	676.53	806.08	-129.55***
(in Millions)			
Fund Age	10.12	10.07	0.05***
(in years)			
Manager Tenure	4.17	5.22	-1.05***
(in years)			
Expense Ratio	1.42	1.48	-0.06***
(in %)			
Total Loads	2.62	2.09	0.53***
(in %)			

<sup>\*\*\* 1%</sup> significance, \*\* 5% significance, \*10% significance

Table 2: Individual Fund Risk

Panel A: Univariate Approach

	Fund Risk	Systematic Risk	SMB-Factor	Unsystematic Risk
female	0.04979	0.04564	0.18114	0.02497
male	0.05061	0.04669	0.20969	0.02627
difference	-0.00082	-0.00105	-0.02855**	-0.00130***

<sup>\*\*\* 1%</sup> significance, \*\* 5% significance, \*10% significance

Panel B: Multivariate Approach

	Fund Risk	Systematic Risk	SMB-Factor	Unsystematic Risk
Female Dummy	-0.00031	-0.00016	$-0.02426^*$	-0.00127***
$Age_{i,t-1}$	-0.00077**	$-0.00134^{***}$	$-0.01665^{**}$	$0.00096^{***}$
$Size_{i,t-1}$	-0.00001	$0.00044^{***}$	$-0.01644^{***}$	$-0.00122^{***}$
$Turnover_{i,t-1}$	0.00061***	$0.00053^{***}$	-0.00166	$0.00051^{***}$
Time dummies/ Segment dummies	included	included	included	included
$R^2$	86.32%	86.03%	28.51	78.63%
Observations	10,533	10,533	10,533	10,533

<sup>\*\*\* 1%</sup> significance, \*\* 5% significance, \*10% significance

Table 3: Average Investment Style

Panel A: Univariate Approach

	SMB	HML	MOM
female	0.17183	0.07504	0.04626
male	0.18289	0.06557	0.02889
difference	-0.01107	0.00947	0.01736*

<sup>\*\*\*</sup> 1% significance, \*\* 5% significance, \*10% significance

Panel B: Portfolio Approach

	SMB	HML	MOM
female	0.13019***	0.11525***	0.03791***
male	0.12938***	0.11238***	0.00506
difference	0.00217	0.00678	$0.03275^{***}$

<sup>\*\*\* 1%</sup> significance, \*\* 5% significance, \*10% significance

Panel C: Multivariate Approach

	SMB	HML	MOM
$\overline{FemDummy_{i,t}}$	$-0.02426^*$	-0.00846	0.02100**
$Age_{i,t-1}$	-0.01665**	$0.03085^{***}$	-0.01153**
$Size_{i,t-1}$	-0.01644***	$-0.02622^{***}$	0.00848***
$Turnover_{i,t-1}$	-0.00166	-0.01718***	$0.00373^{***}$
Time dummies	included	included	included
Segment Dummies	meradea	meraaca	meraded
$R^2$	28.51%	10.61%	7.79%
Observations	10,533	10,533	10,533

<sup>\*\*\* 1%</sup> significance, \*\* 5% significance, \*10% significance

Table 4: Style Extremity

Panel A: Univariate Approach

	EM	$EM^{SMB}$	$EM^{HML}$	$EM^{MOM}$
Female Manager	0.93375	0.93905	0.93193	0.93026
Male Manager	1.02963	1.03117	1.01898	1.03873
Female-				
Male Manager	-0.09588***	$-0.09212^{***}$	$-0.08705^{***}$	$-0.10847^{***}$

<sup>\*\*\* 1%</sup> significance, \*\* 5% significance, \*10% significance

Panel B: Multivariate Approach

	EM	$EM^{SMB}$	$EM^{HML}$	$EM^{MOM}$
Female Dummy	$-0.09458^{***}$	-0.08773***	$-0.08448^{***}$	-0.11153***
$Age_{i,t-1}$	0.04949***	0.01257	$0.07485^{***}$	$0.06105^{***}$
$Size_{i,t-1}$	-0.06008***	$-0.05561^{***}$	$-0.05166^{***}$	$-0.07297^{***}$
$Turnover_{i,t-1}$	0.01503***	$0.01489^{***}$	$0.01180^{***}$	$0.01841^{***}$
Time dummies	included	included	included	included
Segment Dummies	"	"	"	"
$R^2$	68.39%	56.45%	57.17%	49.21%
Observations	10,533	10,533	10,533	10,533

<sup>\*\*\* 1%</sup> significance, \*\* 5% significance, \*10% significance

Table 5: Style Variability

Panel A: Absolute Style Variability

	- 10 - 5	*J		
	SVM(abs)	$SVM^{SMB}(abs)$	$SVM^{HML}(abs)$	$SVM^{MOM}(abs)$
Female Manager	0.79008	0.79161	0.80259	0.77603
Male Manager	1.01444	1.01434	1.01358	1.01541
Female-				
Male Manager	$-0.22437^{***}$	-0.22273***	-0.21099***	$-0.23938^{***}$

<sup>\*\*\* 1%</sup> significance, \*\* 5% significance, \*10% significance

Panel B: Relative Style Variability

	SVM(rel)	$SVM^{SMB}(rel)$	$SVM^{HML}(rel)$	$SVM^{MOM}(rel)$
Female Manager	0.85471	0.81976	0.88723	0.85715
Male Manager	1.00920	1.01240	1.00776	1.00983
Female-				
Male Manager	-0.15528**	-0.19264***	$-0.12053^*$	-0.15268*

<sup>\*\*\* 1%</sup> significance, \*\* 5% significance, \*10% significance

Table 6: Trading Activity

Panel A: Univariate Approach

	Coefficients
female	0.94
male	1.04
difference	$-0.09959^{***}$

<sup>\*\*\* 1%</sup> significance, \*\* 5% significance, \*10% significance

Panel B: Multivariate Approach

11	
	Coefficients
FemDummy	$-0.08262^*$
$Age_{i,t-1}$	-0.02295
$Size_{i,t-1}$	$-0.07103^{***}$
$Perf_{i,t-1}$	$0.35748^{**}$
$MgerTenure_{i,t}$	$-0.19700^{***}$
Time-/Segment Dummies	included
$R^2$	32.91%
Observations	10, 194

<sup>\*\*\* 1%</sup> significance, \*\* 5% significance, \*10% significance

Table 7: Performance: Portfolio Approach

Panel A: Performance Before Expenses

	female	male	difference
Jensen-Alpha	0.00003	-0.00003	0.00006
3-Factor-Alpha	-0.00068	-0.00066	-0.00002
4-Factor-Alpha	-0.00106	-0.00071	-0.00035

<sup>\*\*\*</sup> 1% significance, \*\* 5% significance, \*10% significance

Panel B: Performance After Expenses

	female	male	difference
Jensen-Alpha	-0.00115	-0.00127	0.00011
3-Factor-Alpha	-0.00189**	$-0.00187^*$	0.00002
4-Factor-Alpha	-0.00224**	-0.00194**	-0.00031

<sup>\*\*\* 1%</sup> significance, \*\* 5% significance, \*10% significance

Table 8: Performance: Multivariate Analysis

	Jensen-Alpha	3F-Alpha	4F-Alpha	Appraisal Ratio
Female-Dummy	-0.00010	-0.00031	-0.00034	-0.01551
$Perf_{i,t-1}$	0.12085***	$0.05797^{***}$	$0.01782^*$	0.06193***
$Age_{i,t-1}$	0.00028**	0.00018	$0.00026^*$	$0.01564^{**}$
$Size_{i,t-1}$	$-0.00042^{***}$	$-0.00025^{***}$	$-0.00032^{***}$	$-0.01676^{***}$
$Expenses_{i,t-1}$	-0.09911***	$-0.07549^{***}$	$-0.09634^{***}$	$-2.15479^{***}$
Time-Dummies/	included	included	included	included
Segment-Dummies	,,	"	"	"
$R^2$	21.05%	13.29%	14.46%	13.41%
Observations	10,191	10, 191	10, 191	10, 191

<sup>\*\*\* 1%</sup> significance, \*\* 5% significance, \*10% significance

Table 9: Fund Flows

Panel A: Univariate Approach

	Coefficient
female	0.1521
male	0.2871
difference	-0.1348***
*** 1% significance, ** 5% significance, *10% significance	significance

Panel B: Multivariate Approach

Panel B: Multivariate Approach	te Approach			
Variable	FMB-Approach	FMB-Approach	pooled regression	pooled regression
Female Dummy	-0.1782**	$-0.18403^{**}$	$-0.16795^*$	$-0.17172^{*}$
$PerfRank_{i,t-1}$	-0.3818		-0.4002	
$PerfRank_{i,t-1}^2$	$0.9814^{**}$		1.0239***	
$Quintile1_{i,t-1}$		0.67379**		1.04295
$Quintile2 - 4_{i,t-1}$		$0.16859^*$		0.18943
$Quintile 5_{i,t-1}$		$3.46456^{**}$		$3.52468^{***}$
$Flow_{i,t-1}$	$0.1439^{***}$	0.13153***	0.11713**	$0.10413^{**}$
$FundRisk_{i,t-1}$	$1.6622^{**}$	1.01434	1.57592	1.7000
$Age_{i,t-1}$	***9590.0-	$-0.07062^{***}$	-0.05096	-0.04912
$Size_{i,t-1}$	$-0.1976^{**}$	-0.20114**	-0.21347***	$-0.21485^{***}$
$Turnover_{i,t-1}$	-0.0021	-0.00627	-0.03091	-0.03134
$Fees_{i,t-1}$	-0.0778	-0.08525	-0.13684	-0.14012
$SegmentFlow_{i,t}$	2.3497	2.32616	$1.08779^{**}$	$1.12776^{**}$
$FamilyFlow_{i,t}$	$0.9383^{***}$	$0.92213^{***}$	$0.96159^{***}$	$0.95494^{***}$
$FamilySize_{i,t-1}$	0.1109**	$0.10768^{**}$	$0.11749^{***}$	$0.11754^{***}$
$FamilyAge_{i,t-1}$	0.0118	0.01116	0.01062**	$0.01082^{**}$
Time Dummies			included	included
Segment Dummies	included	included	included	included
$R^2$			8.65%	8.77%
Observations			8,376	8,376

\*\*\* 1% significance, \*\* 5% significance, \*10% significance

Table 10: Determinants of a fund family employing females

Variable		Coeffi	cients	
$FamAge_{j,t-1}$	0.34621**	0.32208*	$0.38247^*$	0.37514*
$FamTNA_{j,t-1}$	1.66491***	1.69956***	$1.72442^{***}$	1.73346***
$AvrgeFundAge_{j,t-1}$	-0.52666**	$-0.42531^*$	-0.53503**	-0.51183**
$AvrgeFundSize_{j,t-1}$	$-1.66291^{***}$	-1.74144***	-1.73058***	$-1.73995^{***}$
$MDCons_j \ MDWomLib_j$		-0.01928***	0.01465***	$-0.01369^{***}$ $0.01146^{***}$
Segment Dummies Time Dummies	included	included	included	included
$PseudoR^2$	40.69%	41.58%	42.93%	43.43%
Observations	3,658	2,888	2,752	2,707

<sup>\*\*\* 1%</sup> significance, \*\* 5% significance, \*10% significance